Exponential Leaders

in Catalonia, 2023



Generalitat de Catalunya Government of Catalonia

ACCIÓ Government of Catalonia



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Carried out by

Strategy and Competitive Intelligence Unit of ACCIÓ Technological Transformation and Disruption Unit of ACCIÓ

Barcelona, July 2023



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Prologue

LLUÍS JUNCÀ

DIRECTOR GENERAL FOR INNOVATION, DIGITAL ECONOMY AND ENTREPRENEURSHIP OF THE GOVERNMENT OF CATALONIA.

CONTRIBUTOR TO THE CATALONIA EXPONENTIAL LEADERS PROGRAM.

This third report on disruption is a call to action and change. We realize the urgent need to address humanity's greatest challenges through the most disruptive innovation. In Catalonia we have huge potential to become a hub for global business competitiveness while generating a positive impact on the world.

This report guides us towards a fairer and more sustainable future and highlights the key methodologies to facilitate it, the emerging technological trends and the Catalonia Exponential Leaders companies, inspiring benchmarks that lead us along this path.

Let's be agents of change and build an uplifting future!



Prologue

JAVI CREUS

FOUNDER OF IDEAS FOR CHANGE.

CREATOR OF PENTAGROWTH.

CONTRIBUTOR TO THE CATALONIA EXPONENTIAL LEADERS PROGRAM.

We've worked hand in hand with the thirty candidates for the Catalonia Exponential Leaders selected in keeping with the contrast and reflection of their business models.

A group of people with highly diverse talents who're aspiring to generate a radical and significant impact on our lives and our relationship with the planet.

We've learned a lot; it's one thing to design disruption, and another quite different to find the way to produce it without failing in the attempt. It's a difficult balance between maintaining the final vision and accumulating rapid victories that accelerate its development.

Thank you!



The Economic Development Board (EDB), the government agency that is responsible for developing Singapore's economic strategies, was invited to be part of the selection process for Exponential Leaders' 23.

Having engaged globally leading corporations and startups to facilitate their presence in Singapore to expand into Asia, we lent our global perspective to select the 10 most disruptive companies with the potential to scale up and internationalize globally.

EDB is honored to have contributed to this prestigious event. We look forward to continuing our support for Catalan companies in their journey to internationalize and explore opportunities in Singapore and the Asian region.

NAOMI TAN SENIOR ACCOUNT MANAGER EDB COLLABORATING ENTITY OF THE CATALONIA EXPONENTIAL LEADERS PROGRAM



ACCIÓ Generalitat de Catalunya Government of Catalonia



GONZALO MARTÍNEZ DE AZAGRA

FUNDADOR I GENERAL PARTNER CARDUMEN CAPITAL COLLABORATING ENTITY OF THE CATALONIA EXPONENTIAL LEADERS PROGRAM

Exponential Leaders in Catalonia

1. Definition



Disruption [dis'r,p.jan]

disruption (break, fracture)

Disruptive innovation

Disruptive innovation is a kind of innovation based on the creation of new products, services and business models that render what's been done until now obsolete and achieve a change in consumer habits.

- Disruptive innovation focuses on improving the customer experience and generating new value. It tends to destabilize markets.
- It goes far beyond sustainable innovation and is capable of revolutionizing an industry in such a way that it changes completely, to the extent that products and services that have formed part of the market before its irruption disappear.

Mentality and change of perspective Technology as a Generating facilitator of new markets the solution

Scalable solutions

New business models





Disruptive innovation can be accelerated by using different frameworks, tools and methodologies for innovation so as to generate new initiatives and make it easier for them to reach the market.

Design thinking		Lean startup		Customer discovery		Scrum
Per	Pentagrowth			Purpose launchpad		sprint





Design thinking

In this methodology the users are placed center stage and innovative solutions are generated to meet their needs.

It's divided into the following series of stages, which can be iteratively returned to:



Empathize: Identify the wishes and needs relevant to the user.



Define: Organize all the information that's collected to identify all the areas of opportunity that can offer relevant solutions to the user.



Devise: Provide as many ideas as possible that address the challenge that's posed.



Prototype: Give shape to the ideas in order to show them to users, who can provide their own feedback and say how well the solution suits their needs.



Validate or test: Show the solution to users with the aim of finding out whether it answers their problems and whether it addresses their needs.





Source: IDEO

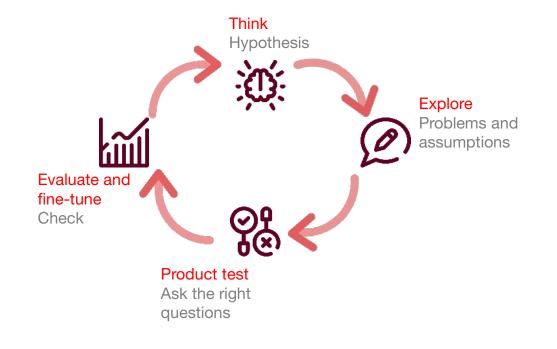
Customer discovery

Customer discovery is the initial iterative process to understand the customers' situations, needs and critical points.

Customer discovery involves defining and prioritizing people, and is applicable to both startups and large companies as they develop new products, target new people and seek to enter new markets. The process encompasses the customer's entire journey.

It's based on four stages:

- 1. Defining the hypothesis. The first step is to form a hypothesis that defines both the problem and the proposed solution.
- Checking the problems and assumptions of the hypothesis. A good way to set out these assumptions is to create a hypothetical person to represent a customer. He/she must be specific; give this person a name, an age, a career, hobbies, interests and prospects.
- 3. Asking the right questions. In this phase it's a matter of checking with the customers whether the devised service or product serves to solve their problem and whether it has a real market.
- 4. Evaluating and fine-tuning. This phase can reaffirm concepts and reveal new aspects that haven't been taken into account in the hypothesis, ones that can be incorporated to reformulate it and thus improve the product or service.





Catalonia o Trade O Investment

Lean Startup focuses on the customers' needs, and relies on their feedback to modify the product until the final version is developed.

The lean startup methodology can check the validity of the product throughout the creation process. The customers' needs are identified on the basis of a prototype and, since it isn't a finished product, the investment can be lower.

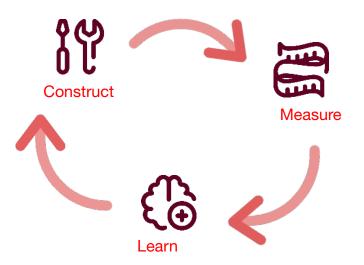
The main **goal** of this methodology is to create a scalable business model through an iterative process based on which the functional, social and emotional needs required to reach the target audience are gradually revealed.

The lean startup method is applied in three steps: **construct, measure and learn**. These steps allow constant motion, as the product that's created is tested with the customers and, once the results are analyzed, it can be constructed again.

- Construct: In this initial phase it's essential to transfer the idea to a material product. The result obtained is a minimum viable product (MVP).
- Measure: Information on the product and consumer reactions are requested.

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Learn: In the last step the company learns from the results collected throughout the process. The cycle then starts to produce the final product again.



Source: The Lean Startup, Eric Ries



This tool provides a collaborative work framework across teams to find adaptive solutions for complex problems.

Scrum is based on **empirical evidence** and **lean thinking**. It uses an iterative and incremental approach to optimize predictability and control risk.

It involves groups of people who collectively have all of the skills and knowledge to do the work and share it.

Scrum enables partial and regular deliveries of the final product to be made, prioritized in accordance with the benefit they bring to the recipient of the project. Scrum is therefore particularly suitable for projects in complex environments in which results are needed quickly, the requirements change or are poorly defined and innovation, competitiveness, flexibility and productivity are essential.

Scrum is also used to resolve situations in which customers don't get what they need: when deliveries take too long, costs skyrocket or the quality is not acceptable, and also when responsiveness to competition is required, when team morale is low and turnover high, when inefficiencies need to be systematically identified and resolved or when it is desirable to work using a specialized process in the product development.



Source: Scrum



ExO sprint

The ExO sprint process includes various techniques and methodologies that help an organization faced with disruptive changes in the environment transform its current business and generate new initiatives.

In the ExO sprint process, organizations prepare to combat the corporate immune system that prevents innovation and change. They also learn to use a practical and continuous learning approach that allows them to develop their internal capabilities.

> Edge Awaken Define Disrupt **Fine-tune** Launch Core Assessment Week Week Week Week Kickoff 1-4 6-9 10 5

> > Source: ExO Sprint, Francisco Palao

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The process of executing an ExO sprint, which lasts ten weeks, can generate **two groups**:

- Core, which will generate initiatives focused on innovation without seeking to change the business model to deal with external disruptions.
- **Edge**, which will generate initiatives that are different from the company's current business model.



Pentagrowth

The pentagrowth methodology helps organizations visualize and create accelerated growth strategies generated from the recombination of their internal assets and other elements available in the ecosystem.

It's based on five levers:



Connect - network: The number of nodes to which a company or organization is connected is directly proportional to its capacity for growth.



Add - inventory: The less internal effort an organization makes to expand its available supply, the greater its potential for growth.



Empower - users: The more user capabilities the organization leverages, the greater its potential for growth will be.



Instrumentalize - partners: The more an organization makes it easier for third parties to develop their own business proposals for their business, the greater the potential for growth will be.

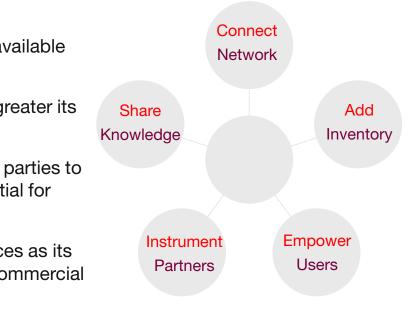


Catalonia o Trade & Investment

Share - knowledge: The larger the community that regards the shared resources as its own, if the organization makes it easier for third parties to develop their own commercial proposals for their business, the greater the potential for growth will be.

The methodology consists of combining the elements available in each lever until a structure that can grow and generate value is found.

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Source: Pentagrowth

Purpose launchpad

This methodology helps entrepreneurs and organizations develop an idea from the initial stage so as to have a massive impact on a purpose-driven organization.

The methodology is based on three phases (exploration, validation and growth) and eight axes:

Purpose: This is the reason why the initiative exists.

People: This includes the external communities related to the purpose and the people who make up the internal work team.

Customer: These are the people or organizations that use or pay for the solutions. It's necessary to understand their problems, which will be the challenges related to the purpose, and also how they behave and relate to the initiative throughout the different stages of the market.

Abundance: This is the appropriate identification of the sources of abundance and exponentiality that should allow the organization to adopt faster growth.

Sustainability: This axis entails three-fold sustainability: planet, people and profit.

Processes: This is the way the initiative is organized to explore possibilities, build the right solution, and run daily operations efficiently.

Products: This is the process of defining and building the right solution for the different customer segments. It envisions different approaches for each of the phases: low-fidelity prototypes for the exploration phase, a minimum viable product for the evaluation phase, and optimized products for the impact phase.

Metrics: These are the indicators that should show how the business is evolving.

Product





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Viability

Exponential Leaders in Catalonia

2. Catalonia Exponential Leaders Process (2023)



Catalonia Exponential Initiative

ACCIÓ, the Agency for Business Competitiveness of the Government of Catalonia, believes in the imperative need to convey the message that the business transformation to address disruption must be a much more common practice within the Catalan business fabric.

With this aim in mind, the **Catalonia Exponential** initiative was launched in January 2019, seeking to introduce new user trends, exponential technologies and transformational methodologies to Catalan companies to enable them to address disruptive changes through the adaptation of their own business model and the generation of new business models to make them more competitive.

It gives a voice to major international leaders of the transformational innovation (through ACCIÓ's offices abroad) and identifies Catalan cases involving the transformation of more traditional sectors and fields that are regarded as paradigmatic. This is achieved by:

- Carrying out sensitization activities and placing emphasis on the business culture required to address current challenges.
- Providing **new business transformation methodologies** to achieve the above.
- Connecting with **trends** through our offices.
- Offering **support** to singular **initiatives** within the ecosystem.
- Providing support for companies thanks to the aid for disruption, the collaboration between startups and established companies and the open innovation challenges.



Catalonia Exponential Leaders 2023

The **Catalonia Exponential Leaders** program seeks to acknowledge Catalan companies that embark on developing new solutions through transformative projects that aim to create a better future for everyone and generate new markets.

This, the third program, has set up two categories of companies: wellestablished ones and startups. All Catalan companies that sought the recognition were able to submit their candidatures. A total of two hundred and two applications were received (75% from startups and 25% from well-established companies).

The **thirty most disruptive companies in Catalonia** were selected and this report is based on them. Finally, the **ten companies regarded as the most disruptive and representative in various fields** were selected.

The Catalonia Exponential Leaders are inspiring **examples** for differential, daring and motivating projects with high growth potential **that are currently being undertaken in Catalonia**.





Characteristics of Catalonia Exponential Leaders

- Having a purpose and imagining futures with a positive impact.
- Daring to generate new markets based on disruptive ideas.
- Incorporating exponential technologies into their projects.
- Having a scalable business model that can impact numerous users.
- Inspiring, generating communities and building ecosystems around them.
- Using external assets to allow them to grow exponentially.
- Making use of collaborative tools and encouraging autonomy and gamification.
- Applying experimentation with a customer-centric approach.
- Giving way to a new company culture.

www.accio.gencat.cat/ca/serveis/innovacio/catalonia-exponential/catalonia-exponential-leaders





The **Catalonia Exponential Leaders** are the most disruptive Catalan companies, chosen from those that have submitted applications for the selection process.

With the Catalonia Exponential Leaders we wish to demonstrate that here in Catalonia there are also companies that are examples of transformation and adaptation to new disruptive opportunities, that can provide a source of inspiration for the entire Catalan business fabric.



www.accio.gencat.cat/ca/serveis/innovacio/catalonia-exponential/catalonia-exponential-leaders



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3. Finalists of Catalonia Exponential Leaders 2023



Finalists of Catalonia Exponential Leaders 2023





Finalists of Catalonia Exponential Leaders 2023



AldoraTech proposes a last-mile transport service using self-manufactured 3D drones.



Aortyx offers advanced technology in the field of cardiovascular medicine and aortic diseases to perform minimally invasive treatments.



AVINENT Implant System advocates digitalization and 3D printing as a production method in the medical field.



Better Care offers an agnostic technological solution that integrates AI into hospital management to monitor clinical data.



BUSUP Technologies has developed software to optimize corporate transport and contribute to sustainable mobility.



Casa Amella offers innovative food products by means of organic 100% plant-based farming with local raw materials.



Catalonia o Trade O Investment Celsa Group manufactures and markets recycled steel and promotes the revalorization of by-products.

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CITIBEATS is an AI platform that provides real-time public opinion data and analysis.



Colorsensing offers a smart packaging solution to improve the efficiency of the food supply chain and reduce food waste.



Concentrol aims to offer a solution for the smart application of its chemical solutions for work in the ecosystem and to make more efficient use of them to reduce the carbon footprint.



Edge Farming uses technology to accelerate the growth of alternative nutrients to combat the food crisis.



Foot Analytics has developed IKNOS, a platform to optimize the use of corporate spaces with algorithmic intelligence.



GOODGUT is working on the implementation of an in vitro diagnostic test to optimize colorectal cancer screening programs.



Invelon provides 4.0 technology solutions for companies (mainly 3D printing and VR/AR).



JOLT Solutions focuses on the manufacture of electrodes for water electrolyzers to achieve efficient production of green hydrogen.

Finalists of Catalonia Exponential Leaders 2023



MiMARK Diagnostics strives to transform gynecological diagnoses through innovative in vitro diagnostic solutions.



MITIGA Solutions enables companies to manage climate risks using AI models based on physical predictions.



Neurekalab develops tools based on video games and Al for the early detection and intervention of learning difficulties.



Newborn Solutions has developed a non-invasive device to detect infections in serous fluids, and is working with AI to improve the technology.



OIMO Bioplastics offers a range of solvent biomaterials for packaging as an alternative to the use of plastics for marine conservation.



Planet Biotech develops solutions based on biotechnology to promote sustainable agriculture to cope with droughts and other adverse effects of climate change.



Reciclatges Escolano brings together eco-design, 3D printing and AI to optimize the use of manufacturing materials and reduce waste in footwear manufacturing.

recomotor

Remotor recovers, reviews and markets car parts to give a second life to materials from the automotive industry.



Roka Furadada designs and markets a new generation of smart photosensitive products that protect against solar radiation.



Sener offers a complementary solution to centralized management systems to operate air conditioning systems in different spaces through AI.



Sequentia Biotech has developed a cloud microbiome analysis platform for health professionals.



The Predictive Company offers energy efficiency software for buildings with internal data connectivity to create a digital twin.



Universal Smart Cooling aims to improve the already existing cooling systems of electronic devices through innovation.



Vitala Technologies has developed an innovative platform to optimize and accelerate the drug testing process.



Zertifier provides a Smart-Climate Forestry solution based on the digitalization of forests that can calculate the CO_2 sequestration thanks to blockchain technology.



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Exponential Leaders in Catalonia

4. Catalonia Exponential Leaders 2023







AldoraTech



ALDORATECH

"Advanced drone technology for improving human lives"

Future

Having a drone model to provide a drone construction service based on it for other companies.

Optimizing logistics in isolated rural areas.

Encouraging economic growth and improving the quality of life of the population in under-served areas.



Challenge

Sustainable mobility and logistics system

Technology

Drones; AI; additive manufacturing; automation

Disruptive project

AldoraTech adds a third dimension to the transport of last-mile goods, as it creates a service to promote logistical models that decongest the sector in rural areas and those with low population densities.

Its technologies, including 3D printing, AI and autonomous vehicle control, allow drones to operate with centralized monitoring, interpret the environment and manufacture aircraft through a proprietary 3D printing process. They make it possible to carry out logistical operations in established health infrastructures and carrier warehouses.



#InnovativeLogistics #Drones www.aldoratech.com

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- AldoraTech is currently working with Correus to promote logistical accessibility solutions in the territories, and with the Catalan health sector.
- Drones, 3D printing and AI.
- Monitoring and control of large surfaces and infrastructures, obtaining data and carrying out maintenance tasks.

Aortyx



"The ultimate solution for aortic diseases"

Future

Changing the paradigm of the treatment of aortic diseases.

Shifting from replacing the aorta to preserving it through minimally invasive local repair in order to decrease patient mortality and the failure rates associated with surgery and the treatment of aortic diseases.



Challenge

Health

Technology

Bioengineering and regenerative medicine, frontier materials

Disruptive project

The patented product is an endovascular adhesive patch that mimics the biomechanical properties of the aorta to allow them to integrate into damaged tissue. It plugs the entrance to the dissection, halts the blood flow of the false lumen and promotes natural repair and biointegration. The release system, which is also patented, reaches aortic geometries inaccessible to current technologies.

Aortyx is thus revolutionizing the field of aortic diseases with solutions requested by both patients and vascular and cardiac surgeons.



#AorticDiseases #MedicalDevices

- Aortyx stems from a partnership between the Institut Químic de Sarrià and the Hospital Clínic de Barcelona, which have recorded significant achievements in the field of health.
- Technology with biomimetic and bioresorbable properties.
- Biomechanics.

AVINENT Implant System



"For people in movement"

Future

Revolutionizing the business sector with the new digital and additive manufacturing tools.

Providing a smart tool for podiatric templates that meets individual needs in real time.

Challenge

Health

Technology

Additive manufacturing; bioengineering

Disruptive project

The **INMOOVS** project by AVINENT plays a disruptive role in the podiatry market, because it digitalizes the sector and incorporates new technologies, including 3D printing for the production of personalized insoles.

It incorporates technologies to scan footprints, designing the insole using specialized software and producing it with 3D printing, a totally digital flow that reduces the margin of error in the product and, consequently, improves the patient's response to treatment, either by reducing the pain or by improving sports performance on a case-by-case basis.



Differentiating factors

- The INMOOVS project has two podiatry and advanced biomechanics centers in Barcelona and Manresa and two podiatry units in Berga and Cardona.
- Digitalization and 3D printing.
- Customized insoles.
- Advanced biomechanics.



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BUSUP Technologies

BUSUP

"World leader in shared corporate transport"

Future

Promotion of sustainable mobility in the social, economic and environmental dimensions.

A transportation solution shared by companies.



Challenge

Sustainable mobility and logistics **Technology**

Al Big Data

Disruptive project

BUSUP provides technologies and applies algorithms that allow companies in the same area to share their routes, thus optimizing the use of their buses and reducing both the cost per passenger and the carbon footprint.

It provides a solution that's suited to mobility needs (transportation on demand) and users with hybrid and flexible working hours. It brings security and control to the shared model while reducing transportation costs and bringing benefits to employees. BUSUP is revolutionizing a traditional sector to offer a corporate transport service benefiting all the parties.



#MobilitySolutions #Sustainability

www.busup.com

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Differentiating factors

- BUSUP is currently operational on three continents, in six countries (Spain, Portugal, USA, Brazil, Mexico and Peru) and in more than forty cities.
- Digitalization and algorithms.
- Route optimization and increased employment.
- It enables companies to measure and reduce their emissions.
- A global project that's fully scalable to any kind of company or sector.

Concentrol Chemical Solutions



"Chemical solutions"

Future

Digitalization and the adoption of advanced technologies to optimize processes and improve the ability to develop and offer a service based on chemical solutions suited to the specific needs of each customer.

A change in the company's business model.

Challenge

Sustainable and competitive industrial system

Technology

IoT; AI Big Data; Machine Learning

Disruptive project

Servitization of chemical solutions through the IoT to assist customers in making decisions based on big data in real time, with the aim of making more efficient use of solutions and reducing the carbon footprint.

Concentrol innovates with chemistry to add value and guarantee the present and future well-being of society.



#ChemicalSolutions #Innovation www.concentrol.com

- Concentrol innovates with chemistry to add value and guarantee the present and future well-being of society.
- Concentrol has extensive experience in research and the development and production of chemical solutions.
- Servitization of chemical solutions that permit more efficient and sustainable use of chemical solutions.



JOLT Solutions



Future

Contributing to the hydrogen economy as a key player in the planet's energy needs.

Stimulating an innovative sector in the field of new materials to reduce raw material costs.

Succeed in offering green hydrogen at €1/kg.



Challenge

Neutral energy in emissions system Technology

Hydrogen

Disruptive project

JOLT's technology is a new, ultra-fast and safe way of coating metal surfaces in one step in order to make more robust and efficient industrial electrodes.

Its patented technology, **combustion in solution**, is a low-temperature reaction of a solution that directly forms a catalytic layer on the substrate in less than five minutes. This solution complies with the climate regulatory framework and implements a sustainable and efficient process to obtain a renewable energy source.



- JOLT is a spin-off of the Institute of Chemical Research of Catalonia (ICIQ), which has recorded significant achievements in the energy sector.
- Ultra-fast coating of electrodes.
- High degree of durability.
- Increased efficiency for hydrogen production.

MiMARK Diagnostics



"Reshaping gynecological diagnostics"

Future

Eliminating the existing barriers that prevent women from receiving a quick, accurate and accessible diagnosis and positively impacting the lives of women who suffer from gynecological diseases.

Improving the diagnosis and management of patients in the field of gynecology thanks to the use of gynecological fluids.

Challenge

Health

Technology Digital Health; Bioengineering

Disruptive project

MiMARK will open a new market for minimally invasive diagnostic tests based on the use of gynecological fluids for gynecological pathologies, which is currently non-existent.

WomEC, its first product, is an in vitro diagnostic test based on an algorithm that quantifies a panel of protein biomarkers in the uterine fluid to detect endometrial cancer in a minimally invasive, rapid, accurate and accessible manner.

WomEC will improve patient management while ensuring cost savings.



#WomensHealth #TransformingHealthcare www.mimark.es

- MiMARK is a spin-off of the Vall d'Hebron Research Institute (VHIR) with unique knowledge of gynecological fluids.
- Accurate and accessible minimally invasive and non-invasive diagnostics.
- Protein biomarkers for in vitro diagnostics.
- Highly scalable technology.



Mitiga Solutions



Future

Preventing natural hazards from becoming disasters.

Making the world a safer and more resilient place under the pressure of climate change.

Standardizing the use of its technology in society and becoming a benchmark.

Challenge

Climate change

Technology

Al Big Data; supercomputing

Disruptive project

Mitiga's **Climate Risk Score** is a tool that enables companies around the world to proactively manage their climate risks. It uses physics-based models to analyze sixteen different hazards, providing a comprehensive view of the risks an organization faces.

The projection of the timeline extends up to a hundred years, and the early warning function warns of potential risks. The Mitiga score guarantees compliance with the climate regulatory frameworks.



#Innovation #ClimateChange
www.mitigasolutions.com

Differentiating factors

- Mitiga is a spin-off of the Spanish National Supercomputing Center and it has achieved significant milestones in the risk management sector.
- Proprietary physical models.
- It's available on desktop and mobile devices.
- It includes physical and transitory risks and offers an easy-tounderstand traffic light system.



Roka Furadada



"A new revolution in the sun protection market"

Future

Creating new products that are able to provide protect against solar radiation more efficiently, without any toxicity for humans or the environment.

Reducing the incidence of skin cancer and other skin diseases related to solar radiation.



Challenge

Health

Technology Frontier and sustainable materials

Disruptive project

Roka Furadada develops and markets smart photosensitive products that provide protection against solar radiation (ROKA Smart UV®). They mimic the ability of plants and other living organisms to respond to solar radiation. In other words, they're activated when they're exposed to sunlight, thus providing high and long-lasting protection and adapting to the environmental conditions.

Its use is also being considered for materials with insufficient sun protection, ranging from car paint to windows and clothing.



Differentiating factors

- Roka Furadada is a deeptech company which, with its patented technology, has the potential to replace the existing sunscreens on the market.
- Smart photosensitive products with applications in the cosmetics and materials sectors.
- Unique, efficient, non-toxic and environmentally friendly molecules.



୬**֎ Sener**

"We're experts in providing solutions to the most complex challenges"

Future

Modifying the way air conditioning installations are used.

Improving the environmental conditions of spaces by using as little energy as possible, as well as improving people's health and wellbeing.

Becoming a benchmark for optimal energy management in buildings and infrastructures.



Challenge

Sustainable energy and industrial system

Technology

AI Big Data; IoT; cloud computing

Disruptive project

Respira is a solution that's implemented in a manner complementary to the centralized management systems to operate the HVAC systems autonomously and through AI to obtain the maximum performance of the installation thanks to its predictive capacity.

The technology can be applied to any infrastructure that has air conditioning systems, including factories, airports, subways, shopping malls and exhibition areas. It uses algorithms and data to correlate the information and obtain the thermal behavior of each space and thereby adjust the functioning of the machines.



#Software #Future www.group.sener

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Differentiating factors

- Sener has implemented its technology on the Barcelona Metro since 2020, resulting in major progress for the optimal conditions of its infrastructures.
- Al for optimal management of HVAC systems.
- Unlimited technology regarding the number of buildings or infrastructures to be controlled.
- Savings of between 15% and 35% of the energy consumed by air conditioning.

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Exponential Leaders in Catalonia

5. Global trends



Introduction

The combination of economic crises and global instability beset by the pandemic, geopolitical crises, supply chain disruptions, inflation, lack of resources, blockades, rising fuel prices and the confirmation of climate change are characterizing 2023. These problems will have profound implications for industry and look set to continue through 2023 and beyond.

Despite this daunting reality, 2023 may prove an excellent time to explore new technological solutions to help businesses overcome their challenges.







RIS3CAT 2030

The RIS3 (research innovation strategies for smart specialization) are integrated agendas for territorial economic transformation. The aim is for innovation and knowledge to become drivers to move towards a greener, digital, resilient and fair socio-economic model.

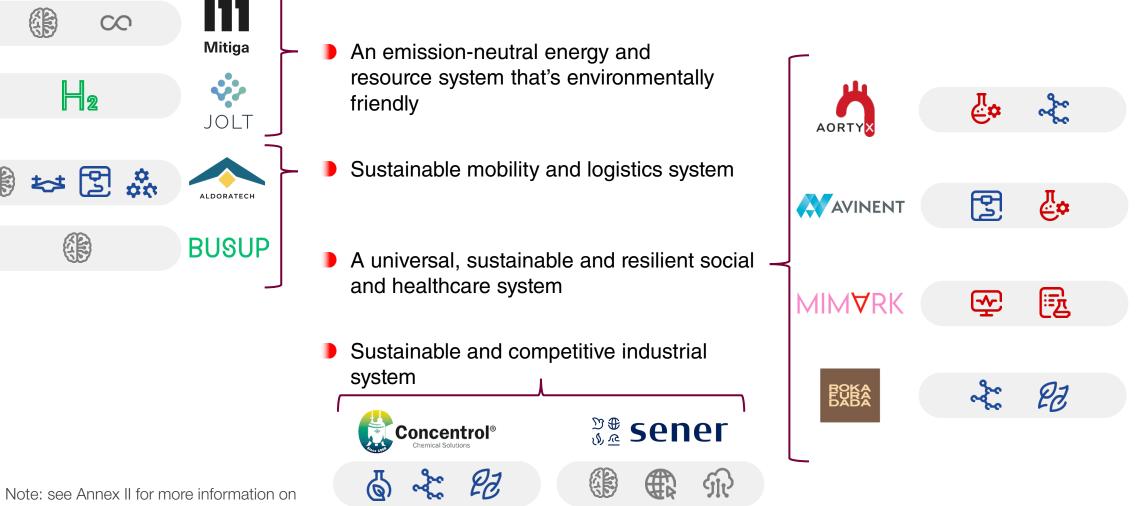


RIS3CAT 2030 shared agendas

- A sustainable, fair, equitable and healthy food system
- An emission-neutral energy and resource system that's environmentally friendly
- A sustainable mobility and logistics system
- A universal, sustainable and resilient social and healthcare system
- A reflexive, anticipatory, inclusive and responsive education and knowledge generation system
- A sustainable and competitive industrial system
- A cultural system integrating people, territory and history



Relationship between the Catalonia Exponential Leaders and the main RIS3CAT trends



the technological icons.



Selection of ACCIÓ technological trends in 2023

The key to digitalization Chips and semiconductors	Hydrogen	From the Big Bang to the future	Batteries	Storing energy for tomorrow
Towards climate neutrality Decarbonization	Blue economy	The new challenges	Artificial intelligence	Accelerating the transformation in all areas
Cyber security	Quantum	The future is getting closer	Immersive technologies	Breaking the boundaries
	Cloud/Edge	The leap to the cloud		



Technological trends in 2023

New transistor designs

Chips and

semiconductors

- Improved lithography processes
- Advanced packaging and finishing
- Layered architectures
- Improved efficiency
- Disruption in materials
- Photonic chip
- Quantum chip

Catalonia o Trade & Investment

- Open architectures
- Reimagining electronics and computing for the next generations

Hydrogen

ACCIÓ Generalitat de Catalunya Government of Catalonia



Advanced electrolysis

technologies such as

exchange membranes

electrolyzers and

Hydrogen carriers

Biohydrogen

Developing

distribution

infrastructures

solid state

 More sustainable and safer batteries with more autonomy

Batteries

- Increased loading speed
- Solid state batteries
- Sodium ion batteries
- Research into cathode chemistry
- Recovery, recycling and second life of batteries

Carbon footprint and carbon rates
Hybridization of

- Hybridization of renewable energy facilities with hydrogen production, biorefineries, etc.
- Replacement of raw materials of fossil origin
- CO₂ capture and reuse technologies

Decarbonization / Capture and use of CO₂ Blue economy

Aquaculture

- Ensuring biodiversity and marine ecosystems
- Related industries: tourism and sports
- Blue bioeconomy

Sources: Forbes, McKinsey, MIT, IEA, Deloitte

CataloniaConnects

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Technological trends in 2023

Generative AI •

- Creative AI
- Al-based decisionmaking
- Al-based biometrics and facial recognition

Artificial

intelligence

- Ethical and responsible AI
- Adaptive AI to improve the consumer experience

computing

- A fundamental factor for the transformation of other technologies, including AI and IoT
- Facilitator of immersive technologies
- Hybrid cloud and diversification
- Increased migrations and concern for cyber security
- Deployment of 5G and 6G on the horizon

Cloud / Edge

Immersive technologies

- Breaking down the barrier between the digital world and the physical world
- Avatars and holograms
- Haptic sensors and spatial sound
- Deployment of mobile applications
- Impact on health and care services
- Standardization and interoperability

Hybrid systems

- Acceleration of quantum applications
- Quantum sensors
- New abits ٠
- Cryptography and cyber security
- Quantum chip ٠
- Quantum AI
- Frontier materials

Ouantum

Cyber security

- Ensuring data privacy • and security
- More granular attacks
- Zero trust
- Cybersecurity mesh
- Cloud-based cyber security



Sources: Forbes, McKinsey, MIT **Catalonia**Connects



Exponential Leaders in Catalonia





Annex 1: Catalonia Exponential Leaders 2021-2023





	Digital society		Industrial resilience	Green transformation		Health
	Artificial intelligence	\$ \$ \$	Automation	H₂ Hydrogen	[∏] ¢	Bioengineering and regenerative medicine
\sim	Supercomputing	Ţ	Additive manufacturing		∲	Digital Health
	Internet of things	Ł ,‡	Drones		E	New biological designs
ર્કાર	Cloud computing	<u>ф</u>	Green chemistry			
		*	Frontier materials			
		23	Sustainable materials			





Thank you!

Passeig de Gràcia, 129 08008 Barcelona

accio.gencat.cat catalonia.com





More information about Catalonia Exponential Leaders:

https://www.accio.gencat.cat/en/serveis/innovacio/cataloniaexponential/catalonia-exponential-leaders/index.html



